

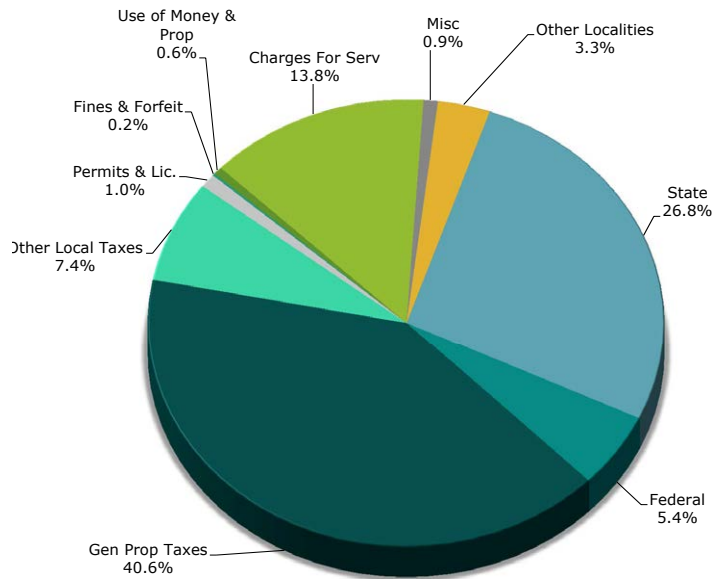


Revenue vs. Expenditure Comparison

The pie charts show the expenditure and revenue budgets for all County-wide funds. The detail for these charts is displayed in the Combined Statement of Projected Revenues, Budgeted Expenditures and Projected Changes in Fund Balance located on the next page.

FY16 Total County Revenue Sources

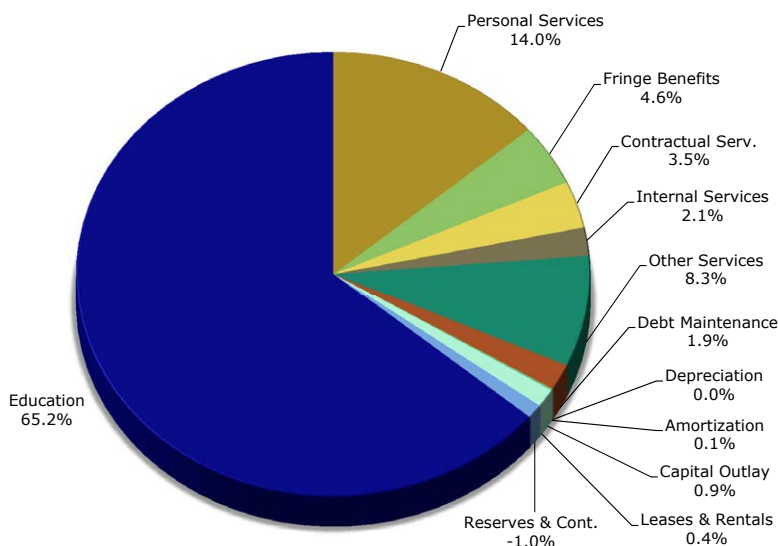
(Note: Excludes Operating Transfers In and Non-Revenue Receipts)



\$1,933,985,091

FY16 Total County Budget by Category of Expenditure

(Note: Excludes Operating Transfers Out)



\$2,097,483,509

Budget Summary



Combined Statement Of Projected Revenues, Budgeted Expenditures and Projected Changes In Fund Balance For The FY2016 Adopted Fiscal Plan								
	Governmental Fund Types				Proprietary Fund Types		Fiduciary Fund Type	Total FY16 Adopted
	General Fund	Capital Projects Fund	Special Revenue Fund	Component Units	Enterprise Fund	Internal Service Fund		
Net Assets:								
Invested in Capital Assets Net Debt	\$0	\$0	\$0	\$0	\$37,980,250	\$34,016,979	\$0	\$71,997,229
Restricted	\$0	\$0	\$0	\$0	\$0	\$3,029,000	\$0	\$3,029,000
Unrestricted	\$0	\$0	\$0	\$0	(\$7,377,709)	\$84,402,671	\$0	\$77,024,961
Projected Fund Balance:								
Non-spendable	\$222,225	\$240,789	\$0	\$2,733,299	\$0	\$0	\$0	\$3,196,313
Restricted	\$3,553,591	\$0	\$97,066,133	\$49,269,416	\$0	\$0	\$0	\$149,889,140
Committed	\$55,834,028	\$95,366,828	\$0	\$6,092,075	\$0	\$0	\$0	\$157,292,931
Assigned	\$6,442,293	\$52,603,079	\$0	\$30,368,292	\$0	\$0	\$0	\$89,413,664
Unassigned	\$69,669,000	\$0	\$0	\$15,624,011	\$0	\$0	\$0	\$85,293,011
Total Fund Balances	\$135,721,137	\$148,210,696	\$97,066,133	\$104,087,093	\$30,602,541	\$121,448,650	\$0	\$637,136,250
Projected Revenues:								
General Property Taxes	\$747,410,235		\$38,045,171	\$0	\$0	\$0	\$0	\$785,455,406
Other Local Taxes	\$142,753,020		\$0	\$0	\$0	\$0	\$0	\$142,753,020
Permits, Priv. Fees and Reg Lic	\$2,043,501		\$17,210,563	\$0	\$8,000	\$0	\$0	\$19,262,064
Fines & Forfeitures	\$3,095,771		\$0	\$0	\$0	\$0	\$0	\$3,095,771
Rev From Use of Money & Prop	\$7,563,557		\$161,167	\$1,178,000	\$1,337,500	\$568,826	\$0	\$10,809,050
Charges for Services	\$13,271,482		\$15,942,081	\$28,711,818	\$31,940,398	\$177,391,296	\$424,802	\$267,681,877
Miscellaneous	\$3,578,656		\$335,027	\$8,604,091	\$274,236	\$4,700,000	\$0	\$17,492,010
Rev From Other Localities	\$7,263,991		\$0	\$3,797,994	\$0	\$0	\$52,339,016	\$63,401,001
Rev From the Commonwealth of Va	\$47,097,074		\$0	\$471,201,297	\$40,000	\$0	\$289,929	\$518,628,300
Rev from the Federal Gov	\$14,832,827		\$28,682,542	\$61,891,223	\$0	\$0	\$0	\$105,406,592
Total Revenues	\$988,910,114	\$0	\$100,376,551	\$575,384,423	\$33,600,134	\$182,660,122	\$53,053,747	\$1,933,985,091
Budgeted Expenditures:								
Personal Services	\$232,493,955		\$17,538,303	\$23,160,443	\$10,412,777	\$10,896,434	\$0	\$294,501,911
Fringe Benefits	\$75,253,750		\$6,535,816	\$7,631,287	\$2,523,480	\$3,499,656	\$0	\$95,443,989
Contractual Services	\$29,229,581	\$4,344,170	\$8,495,293	\$3,845,376	\$8,196,665	\$18,870,168	\$0	\$72,981,253
Internal Services	\$37,037,847		\$4,525,594	\$1,279,354	\$1,013,333	\$167,313	\$0	\$44,023,441
Other Services	\$50,217,453	\$4,328,088	\$44,498,523	\$4,807,073	\$4,736,941	\$65,107,959	\$0	\$173,696,037
Debt Maintenance	\$39,272,226	\$25,000	\$330,013	\$0	\$955,917	\$0	\$0	\$40,583,156
Depreciation			\$0	\$0	\$1,007,569	\$0	\$0	\$1,007,569
Amortization			\$0	\$0	\$1,755,699	\$0	\$0	\$1,755,699
Capital Outlay	\$5,327,023	(\$418,431)	\$5,821,521	\$8,000	\$3,341,499	\$5,397,607	\$0	\$19,477,219
Leases & Rentals	\$8,030,543		\$303,246	\$342,517	\$110,898	\$128,894	\$0	\$8,916,098
Reserves & Contingencies	(\$21,131,763)		\$962,377	(\$743,302)	\$0	(\$867,915)	\$0	(\$21,780,603)
Education		\$153,304,000	\$0	\$1,064,866,228	\$630,000	\$94,923,765	\$53,153,747	\$1,366,877,740
Total Expenditures	\$455,730,614	\$161,582,827	\$89,010,686	\$1,105,196,976	\$34,684,778	\$198,123,881	\$53,153,747	\$2,097,483,509
Excess (Deficiency) Of Revenues Over Expenditures	\$533,179,500	(\$161,582,827)	\$11,365,864	(\$529,812,553)	(\$1,084,644)	(\$15,463,759)	(\$100,000)	(\$163,498,418)
Other Financing Sources (Uses):								
Operating Transfers In	\$34,816,382	\$46,926,981	\$5,101,518	\$538,628,273	\$3,105,223	\$8,821,743	\$0	\$637,400,120
Operating Transfers Out	(\$571,162,386)	(\$14,826,143)	(\$19,960,464)	(\$29,551,881)	(\$1,899,246)	\$0	\$0	(\$637,400,120)
Proceeds From Loans And Bonds		\$101,755,500	\$0	\$0	\$66,000	\$0	\$0	\$101,821,500
Total Other Financing Sources (Uses)	(\$536,346,004)	\$133,856,338	(\$14,858,946)	\$509,076,392	\$1,271,977	\$8,821,743	\$0	\$101,821,500
Excess (Deficiency) Of Revenues Over Expenditures & Other Sources (Uses)	(\$3,166,505)	(\$27,726,489)	(\$3,493,081)	(\$20,736,161)	\$187,334	(\$6,642,016)	(\$100,000)	(\$61,676,918)
Projected Total Fund Balance, Ending	\$132,554,632	\$120,484,207	\$93,573,052	\$83,350,932	\$30,789,875	\$114,806,634	(\$100,000)	\$575,459,332

Note: Areas in which Fund Balance is Projected to Decline in Excess of 10% are Listed Below:

- The Capital Projects Fund balance is projected to decline 18.7% because the County has accumulated reserves from prior year capital project debt issuances which will be used in FY16 to construct those projects for which the debt was issued. This results in a draw down of fund balance.
- The Component Units Fund balance is projected to decline by 19.9% because the Schools accumulated reserves from prior years which will be used to support expenditure budgets. This results in a draw down of fund balance.

Budget Summary



All Funds Summary of Revenues and Other Financing Sources and Expenditures and Other Financing Uses				
	FY14 Actual	FY15 Adopted	FY16 Adopted	% Change FY15 To FY16
Fund Bal/Net Assets, Beginning:				
Invested in Capital Assets	\$65,093,684	\$71,997,229	\$71,997,229	0.00%
Restricted	\$3,283,000	\$3,029,000	\$3,029,000	0.00%
Unrestricted	\$91,196,803	\$103,936,108	\$77,024,961	(25.89%)
Fund Balances:				
Non-spendable	\$2,977,045	\$3,196,313	\$3,196,313	0.00%
Restricted	\$128,479,337	\$149,263,687	\$149,889,140	0.42%
Committed	\$189,905,949	\$175,932,245	\$157,292,931	(10.59%)
Assigned	\$104,169,158	\$110,087,557	\$89,413,664	(18.78%)
Unassigned	\$84,689,040	\$85,293,011	\$85,293,011	0.00%
Total Fund Balances	\$669,794,016	\$702,735,150	\$637,136,250	(9.33%)
Revenues:				
General Property Taxes	\$667,496,889	\$752,270,708	\$785,455,406	4.41%
Other Local Taxes	\$136,499,751	\$140,618,500	\$142,753,020	1.52%
Permits, Priv. Fees and Reg Lic	\$17,410,969	\$18,723,849	\$19,262,064	2.87%
Fines & Forfeitures	\$3,253,346	\$3,095,771	\$3,095,771	0.00%
Rev From Use of Money & Prop	\$21,330,944	\$11,310,260	\$10,809,050	(4.43%)
Charges for Services	\$210,630,267	\$248,629,244	\$267,681,877	7.66%
Miscellaneous	\$557,665,048	\$18,962,005	\$17,492,010	(7.75%)
Rev From Other Localities	\$29,692,008	\$58,353,798	\$63,401,001	8.65%
Rev From the Commonwealth of Va	\$129,381,308	\$543,912,080	\$518,628,300	(4.65%)
Rev from the Federal Gov	\$50,331,294	\$97,166,358	\$105,406,592	8.48%
Total Revenues	\$1,823,691,824	\$1,893,042,573	\$1,933,985,091	2.16%
Expenditures:				
Personal Services	\$260,071,633	\$281,448,731	\$294,501,911	4.64%
Fringe Benefits	\$84,131,550	\$90,465,808	\$95,443,989	5.50%
Contractual Services	\$114,384,959	\$70,436,395	\$72,981,253	3.61%
Internal Services	\$38,193,304	\$41,476,106	\$44,023,441	6.14%
Other Services	\$151,584,434	\$221,165,131	\$173,696,037	(21.46%)
Debt Maintenance	\$41,745,421	\$48,982,621	\$40,583,156	(17.15%)
Depreciation	\$6,138,347	\$1,007,569	\$1,007,569	0.00%
Amortization	\$3,774,243	\$1,755,699	\$1,755,699	0.00%
Capital Outlay	\$17,920,259	\$29,489,142	\$19,477,219	(33.95%)
Leases & Rentals	\$7,997,521	\$9,326,228	\$8,916,098	(4.40%)
Reserves & Contingencies	(\$829,535)	(\$8,636,733)	(\$21,780,603)	152.19%
Education	\$1,148,794,041	\$1,274,868,275	\$1,366,877,740	7.22%
Total Expenditures	\$1,873,906,175	\$2,061,784,973	\$2,097,483,509	1.73%
Excess (Deficiency) Of Revenues Over Expenditures	(\$50,214,351)	(\$168,742,400)	(\$163,498,418)	(3.11%)
Other Financing Sources (Uses):				
Operating Transfers In	\$731,067,018	\$583,312,163	\$637,400,120	9.27%
Operating Transfers Out	(\$731,067,018)	(\$583,312,163)	(\$637,400,120)	9.27%
Proceeds From Loans And Bonds	\$98,938,429	\$103,143,500	\$101,821,500	(1.28%)
Total Other Financing Sources (Uses)	\$98,938,429	\$103,143,500	\$101,821,500	(1.28%)
Excess (Deficiency) Of Revenues Over Expenditures & Other Sources (Uses)	\$48,724,078	(\$65,598,900)	(\$61,676,918)	(5.98%)
Total Fund Balance, Ending *	\$718,518,094	\$637,136,250	\$575,459,332	(9.68%)

* Fund Balance for FY15 and FY16 is Projected.



Five-Year Budget Plan

In 1988, the Board of County Supervisors (BOCS) adopted a Financial and Program Planning Ordinance. A major focus of this ordinance is to present to the BOCS five-year revenue and expenditure projections during the annual budget process. This projection process helps the BOCS gauge the multi-year impacts of fiscal decisions, and weigh the corresponding implications of tax rates and other revenue sources. The five-year budget plan shown below gives a picture of the general fund requirements from FY16-FY20.

This forecast will shape fiscal decisions over these five years. The projection is based upon the economic conditions and tax rates at the time this document was prepared.

The multi-year projections used to develop this five-year forecast have two distinct parts which are independently developed.

General Fund Resource and Expenditure Projection					
	FY16	FY17	FY18	FY19	FY20
<u>Resources:</u>					
General Revenue	\$892,283,090	\$932,621,721	\$975,071,270	\$1,019,118,634	\$1,064,947,741
Agency Revenue	\$124,134,689	\$122,899,303	\$123,250,455	\$123,072,623	\$122,949,130
County Resources	\$10,483,222	\$7,726,886	\$7,281,479	\$6,036,553	\$3,874,338
Total Revenue & Resources Available	\$1,026,901,001	\$1,063,247,910	\$1,105,603,204	\$1,148,227,810	\$1,191,771,209
<u>Expenditures:</u>					
County Government	\$519,916,987	\$533,122,840	\$551,414,628	\$567,743,368	\$585,086,899
Transfer To Schools	\$506,976,013	\$529,987,984	\$554,188,576	\$579,300,736	\$605,429,726
Total Expenditures	\$1,026,893,000	\$1,063,110,824	\$1,105,603,204	\$1,147,044,104	\$1,190,516,625
Total Revenue & Resource Balance	\$8,001	\$137,086	\$0	\$1,183,706	\$1,254,584

Revenue Projections

Revenue forecasting begins with the work of the County's revenue committee. For non-agency revenues, the committee provides a five-year forecast based on historical trends, current economic conditions, and assumptions about future trends. These projections are refined throughout the fall and winter, and finalized in a report used during the budget process. For additional detail concerning non-agency revenues, see the Revenues section.

Agency revenues are projected by the Office of Management and Budget (OMB), in conjunction with the involved agencies. Assumptions about state revenues and about local economic conditions are factored into the five-year forecast of agency revenues. Historical trends are also an important part of the projection process. For additional detail concerning agency revenues, see the Agency Revenue section of the summary titled General Fund Revenue and Resource Summary in the Revenues section.



Expenditure Projections

Expenditure projections begin while the proposed budget is under development. A base budget is established for the first year. Any new initiatives begun in the first year are examined for their implications for future fiscal years and made a part of the projections. This part of the projection process is particularly useful in tracking the movement of new initiatives into the budget for future fiscal years.

Prince William County's OMB uses a computer based spreadsheet program to facilitate the preparation of expenditure projections. The program can be customized to make individual agency projections, and is updated from individual data projection modules which produce projections in the following areas:

- General fund support for capital projects
- Capital improvements operating costs
- General debt (capital improvements projects)
- Pay for performance adjustments
- Pay plan market adjustments
- Benefit adjustments
- Self-insurance
- Five-year costs of FY16 budget initiatives

Many factors play a role in the expenditure projections for Prince William County. Some of the key assumptions underlying the expenditure projections are as follows:

- Fund pay for performance in the following years: FY16-0.0%, FY17-3.0%, FY18-0.0%, FY19-3.0%; FY20-0.0%
- Fund the following market pay adjustments: FY16-2.0%, FY17-0.0%; FY18-2.0%, FY19-0.0%; FY20-2.0%
- Add 125 police officers and 15 civilian police positions from FY16-20
- Add 95 Fire and Rescue positions from FY16-20
- Fund annual increases in FY16-20 for fuel, utilities, and leases
- Fund the adopted Capital Improvement Program

Revenue Stabilization Fund

Prince William County maintains a revenue stabilization fund in accordance with the Board of County Supervisors' adopted Principles of Sound Financial Management. It is intended to provide the County with sufficient working capital and a margin of safety to withstand local and regional economic shocks and unexpected revenue declines without borrowing during a fiscal year.

For budgeting purposes, the revenue stabilization fund must be maintained at a minimum 1.0% threshold of general fund revenue within each five-year plan fiscal planning cycle. The planned contribution to and use of the County's revenue stabilization fund within the FY16-20 adopted five-year plan is shown below. The fund balance is at least 2.0% of general fund revenue in each year of the adopted five-year plan.

Revenue Stabilization Fund in FY16-20 Adopted Five-Year Plan					
	FY16	FY17	FY18	FY19	FY20
Beginning Balance	\$34,933,772	\$32,794,927	\$29,132,595	\$25,663,871	\$23,279,169
Contrib. To/(Use Of)	(\$2,138,845)	(\$3,662,332)	(\$3,468,724)	(\$2,384,702)	(\$573,294)
Ending Balance	\$32,794,927	\$29,132,595	\$25,663,871	\$23,279,169	\$22,705,875
Percent of General Fund Revenue (Excluding Operating Transfers In)	3.3%	2.9%	2.4%	2.1%	2.0%

Budget Summary



Summary of Full Time Equivalent Positions (FTE)							
Department/Agency	FY12 Adopted FTE Positions	FY13 Adopted FTE Positions	FY14 Adopted FTE Positions	FY15 Adopted FTE Positions	FY16 Adopted FTE Positions	Position Change FY15 to FY16	Percent Change FY15 to FY16
Community Development:							
Development Services	85.50	88.50	95.50	107.00	112.00	5.00	4.67%
Economic Development	13.00	13.00	13.00	13.00	13.00	0.00	0.00%
Library	163.33	163.33	163.86	179.51	208.48	28.97	16.14%
Parks and Recreation (1)	0.00	0.00	382.07	391.68	396.58	4.90	1.25%
Planning	32.50	32.50	33.50	29.00	29.00	0.00	0.00%
Public Works	340.52	344.52	346.52	348.52	348.02	-0.50	(0.14%)
Transportation	52.80	50.80	50.80	50.80	42.80	-8.00	(15.75%)
Subtotal	687.65	692.65	1,085.25	1,119.51	1,149.88	30.37	2.71%
General Government:							
Board Of County Supervisors	22.00	25.00	25.00	25.00	25.00	0.00	0.00%
Audit Services	7.00	7.00	1.00	1.00	1.00	0.00	0.00%
County Attorney	25.00	27.00	27.00	27.00	27.00	0.00	0.00%
Elections	11.00	11.00	13.00	13.00	14.00	1.00	7.69%
Executive Management	24.00	24.00	25.00	25.00	26.00	1.00	4.00%
Finance	149.00	155.00	156.00	156.00	158.00	2.00	1.28%
Human Resources	18.50	18.50	23.50	23.50	23.50	0.00	0.00%
Human Rights Office	5.00	5.00	5.00	5.00	5.00	0.00	0.00%
Information Technology	77.00	79.00	79.00	87.88	88.88	1.00	1.14%
Management & Budget	11.00	11.00	11.00	11.00	12.00	1.00	9.09%
Subtotal	349.50	362.50	365.50	374.38	380.38	6.00	1.60%
Human Services:							
Area Agency On Aging	31.40	32.14	32.14	32.14	32.14	0.00	0.00%
At-Risk Youth & Family Services (2)	4.60	4.60	5.00	6.00	0.00	-6.00	(100.00%)
Community Services	266.88	279.88	286.71	294.21	293.96	-0.25	(0.08%)
Housing & Community Development	28.00	27.00	27.00	24.00	24.00	0.00	0.00%
Public Health	3.60	3.60	3.60	3.60	3.60	0.00	0.00%
Social Services (2)	309.39	309.39	307.46	306.46	322.26	15.80	5.16%
Virginia Cooperative Extension Service	7.81	7.81	7.14	7.14	7.14	0.00	0.00%
Subtotal	651.68	664.42	669.05	673.55	683.10	9.55	1.42%

Budget Summary

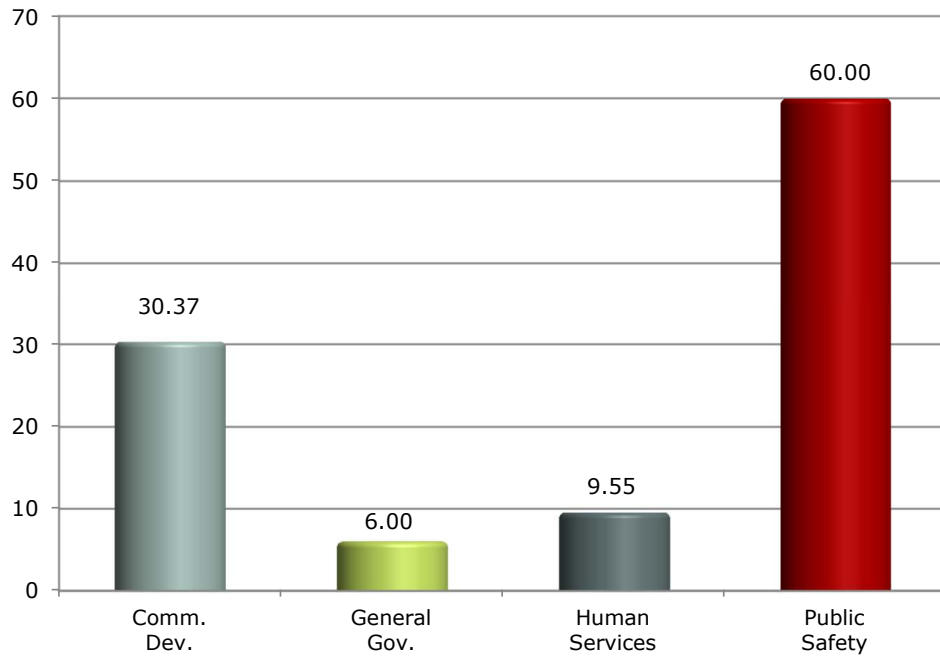


Summary of Full Time Equivalent Positions (FTE) (Cont.)							
Department/Agency	FY12 Adopted FTE Positions	FY13 Adopted FTE Positions	FY14 Adopted FTE Positions	FY15 Adopted FTE Positions	FY16 Adopted FTE Positions	Position Change FY15 to FY16	Percent Change FY15 to FY16
Public Safety:							
Adult Detention Center	337.00	337.00	339.00	348.40	349.40	1.00	0.29%
Circuit Court Judges	9.00	9.00	9.00	9.00	10.00	1.00	11.11%
Clerk Of The Circuit Court	46.00	46.00	46.00	46.00	46.00	0.00	0.00%
Commonwealth's Attorney	42.00	43.00	44.00	44.00	44.00	0.00	0.00%
Criminal Justice Services	37.60	39.60	39.60	39.60	39.60	0.00	0.00%
Fire & Rescue	529.50	549.70	574.70	589.70	614.70	25.00	4.24%
General District Court	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Juvenile Court Services Unit	8.00	8.00	8.00	8.00	6.00	-2.00	(25.00%)
Law Library	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Police	751.00	763.00	792.00	820.00	847.00	27.00	3.29%
Public Safety Communications	103.00	103.00	103.00	103.00	109.00	6.00	5.83%
Sheriff	91.50	94.50	94.50	94.50	96.50	2.00	2.12%
Subtotal	1,956.60	1,994.80	2,051.80	2,104.20	2,164.20	60.00	2.85%
Total FTE Positions	3,645.43	3,714.37	4,171.60	4,271.64	4,377.56	105.92	2.48%
PWC Population (3)	413,396	418,395	422,727	427,908	433,090	---	---
PWC FTE Positions Per 1,000 Population (4)	8.82	8.88	9.87	9.98	10.11	---	---

- (1) After the adoption of the FY2013 Budget, the BOCS approved the creation of the Department of Parks & Recreation by merging the functions of the Prince William County Park Authority into the County government.
- (2) At-Risk Youth & Family Services was integrated into the Department of Social Services in the FY16 budget.
- (3) Source County Population: Estimates and projections are from the Prince William County Department of Finance
- (4) The number of PWC FTE Positions per 1,000 Population in the FY2014 Budget increased to 9.87 due to the merging of the Park Authority into the County government as the Department of Parks & Recreation.



FY15 to FY16 Full Time Equivalent Position Change



105.92 FTE Position Increase

Note: Detail concerning the position change is located in the Position Summary of Full Time Equivalent Positions and in the agency budget pages in this document.