Prince William County BOARD OF COUNTY SUPERVISORS

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Information about the FY2022 Budget is available online at www.pwcgov.org/budget

In addition, for information about the budget you may contact the Office of Management & Budget at (703) 792-6720 from 8:00 a.m. to 5:00 p.m. Monday - Friday or visit the office at James J. McCoart Building, 1 County Complex Court, Suite 225, Prince William, Virginia 22192

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Prince William County Virginia

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Prince William County Virginia for its annual budget for the fiscal year beginning July 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

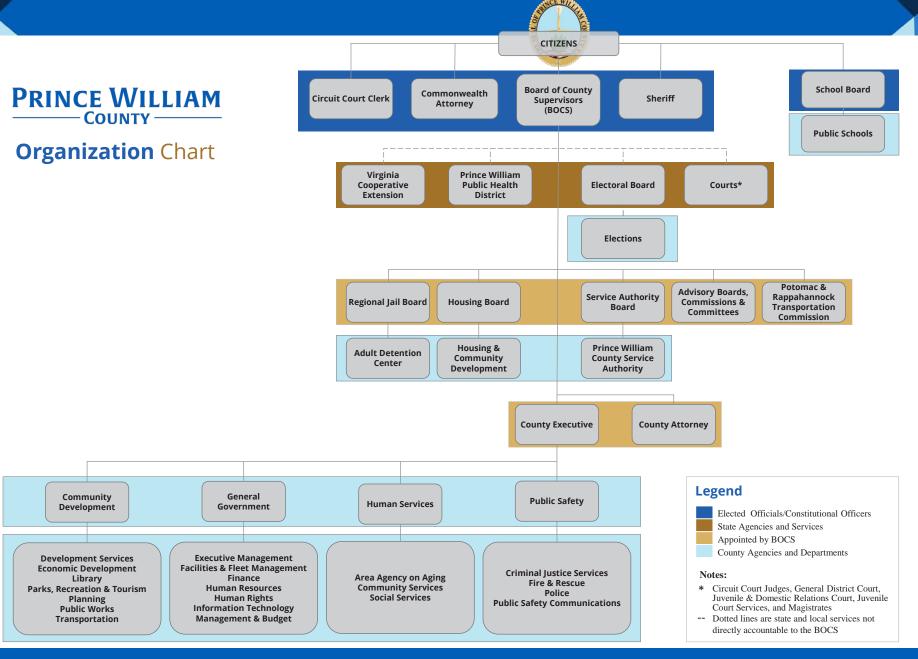
This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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FY2022 Budget 1 Introduction

Board of County Supervisors





Chair At-Large

Ann B. Wheeler



Brentsville District

Jeanine M. Lawson



Yesli Vega



Gainesville District

Pete K. Candland



Neabsco District
Victor S. Angry



Occoquan District *Kenny A. Boddye*



Potomac District

Andrea O. Bailey

Vice Chair



Woodbridge District

Margaret A. Franklin

Transmittal Letter



Prince William County Residents:

On behalf of the Prince William Board of County Supervisors, I am pleased to present the Prince William County FY2022 Budget, 2022-2027 Capital Improvement Program (CIP) and 2022-2026 Five-Year Budget Plan. The budget was developed through a collaborative discussion between the community, county staff, and the Board of County Supervisors.

The Prince William County community has been resilient and stands united during the coronavirus pandemic. County staff developed new, innovative ways to provide health, safety, and wellness services to the community during the pandemic. The FY2022 Budget provides improved services and supports to citizens and businesses as the County continues its recovery. Together, the County remains strong, and the Board of County Supervisors continues to seek new ways to provide excellent service to all residents.

In addition to advancing the community's strategic priorities, the FY2022 Budget addresses several Board priorities. The budget provides funding for an environmental sustainability program including the development of an energy master plan. The budget also funds an equity and inclusion program to analyze County services through an equity lens. Route 1 will be renamed while providing grant assistance to impacted businesses. The budget expands opportunities for the community to engage the Board in the interest of transparency and good governance. A tax evader program was also created to enforce personal property tax compliance in the interest of tax fairness.

In accordance with the community's 2017-2020 Strategic Plan guiding principles, this budget enhances citizen's quality of life by investing resources in vital service improvements within the following strategic goal areas:

Wellbeing – The FY2022 Budget supports improved services for vulnerable families and individuals. Budget initiatives supporting the Wellbeing strategic goal include:

- The adopted budget includes Community Services and Police Department staffing to expand the mental health Co-Responder program designed to help and divert clients experiencing mental health crisis from hospitalization or incarceration.
- Additional Social Services staffing is included in the budget to address Benefits Eligibility and Child Care new applications and renewals which increased 200% during the pandemic.
- Funding is included in the adopted budget to expand homeless case management services throughout the County.
- Local funding is included in the Community Services budget to reduce the waitlist for developmentally disabled services.

Transmittal Letter

- The budget expands funding to create a Child Advocacy Center for the investigation, treatment, intervention, and prosecution of child abuse cases while minimizing child victim trauma.
- Funding is provided for a local salary supplement of state Public Health employees to improve recruitment and retention efforts experienced during the pandemic.
- Vital community partner organizations are sustained with a 3% operating increase in FY22.
- Capital improvement funding is provided in FY22 to design the eastern Homeless Navigation Center and design a Juvenile Services Center which includes a youth shelter.

Safe & Secure Community – The Board's ongoing commitment to keeping the community safe and secure is improved in the FY2022 Budget.

- Fire & Rescue engine unit staffing (medic unit staffing was provided in FY2018) is funded for the new Fire & Rescue Station 22 located on Balls Ford Road which opened in January 2021.
- The budget re-establishes the Police staffing plan which includes school resource officers for Gainesville High School and Potomac Shores Middle School which will open in August 2021. Police staffing in FY22 also expands the aforementioned mental health Co-Responder program in partnership with Community Services.
- A new staffing plan for the Office of the Commonwealth's Attorney is funded to ensure felony, domestic violence, and misdemeanor DUI cases are prosecuted.
- The FY2022 Budget re-establishes the Sheriff staffing plan as well as local administrative staffing for the Circuit Court, General District Court, and Circuit Court Clerk.
- Funding is included in the adopted budget for the Sheriff's body worn camera and taser program.
- Emergency operations services are enhanced in the adopted budget to coordinate emergency response activities based on lessons learned during the pandemic.
- Capital improvement funding is provided in FY22 to begin the design of Fire & Rescue Station 27.

Robust Economy – The County continues to pursue opportunities to assist small businesses as they recover during the pandemic while expanding a diverse, local economy through quality jobs and economic opportunity.

- Small business relief micro-grants, as well as capital investment and innovation grants, are available for businesses that need to make physical improvements.
- The adopted budget continues implementing the County's marketing strategy and workforce availability study. An overall goal is increasing the County's brand awareness through digital advertising using the web, mobile, and social media platforms as well as marketing campaigns.
- The adopted CIP includes several roadway and interchange projects to relieve congestion and improve access to commercial areas consistent with the County's Comprehensive Plan and adopted small area plans.

Mobility – Transportation remains a top priority for residents and businesses in the County and Northern Virginia region. The County's mobility program exceeds \$1 billion of capital investment in a multi-modal transportation network vital to improving quality of life and economic prosperity. The County continues to pursue state and federal capital grant funding opportunities utilizing dedicated funding sources such as Northern Virginia Transportation Authority (NVTA) and grantor's tax revenue as a local match.

- All approved mobility referendum projects (Devlin Road widening, Minnieville Road/Prince William Parkway interchange, Old Bridge Road/Route 123 intersection, Route 28 bypass, and Summit School Road/Telegraph Road improvements) are programmed for construction during the adopted six-year CIP.
- Major mobility projects such as Route 1, Route 28, Balls Ford Road interchange and widening, Prince William Parkway interchanges at Brentsville Road and University Boulevard, and Neabsco Mills Road (including a new commuter parking garage) continue their progress through design, right-of-way, and construction.
- County motor vehicle fuel tax revenue is dedicated to Potomac and Rappahannock Transportation Commission commuter and local bus service.

Transmittal Letter

- Virginia Railway Express commuter rail operations are supported by the County's Northern Virginia Transportation Authority (NVTA) 30% local revenue.
- The budget maintains the Transportation Roadway Improvement Program, which constructs smaller scale projects such as sidewalks, trails, and safety improvements. The program uses local funding provided in the budget to leverage state and federal funding opportunities.

Quality Education and Workforce Development – Board support for K-12 education continues with the County/Schools revenue sharing agreement providing 57.23% of general revenue to the Prince William County School Board.

- The FY2022 Budget supports a County transfer to Prince William County Schools that increases \$30.5 million or 4.9%.
- In addition to the revenue sharing agreement, funding for the class size reduction grant is maintained as well as continued funding for school security. Debt service funding to support expanded student capacity at Gainesville High School is also maintained in the FY2022 Budget.
- County support for the Northern Virginia Community College is maintained in the budget.

The FY2022 Budget invests in the community's strategic goals and addresses the needs of a growing and diverse community by fostering opportunities for all to grow and prosper.

Thank you for choosing to live in Prince William County. Our community's diversity offers strength and resiliency as we recover from a very difficult time. Together, we are emerging from the pandemic stronger and more unified towards making Prince William County the best community to live, work, and play. Please feel free to contact my office at 703-792-4640 or Chair@pwcgov.org if I can be of any assistance to you.

Sincerely,

Ann B. Wheeler

Chair, Board of County Supervisors

B Wheelin

Budget Highlights

FY2022 Budget Highlights

The FY2022 Budget, including the FY2022-2027 Capital Improvement Program (CIP) implements policy guidance found in the Strategic Plan, the County/School revenue agreement and the Principles of Sound Financial Management. The \$1.35 billion general fund budget addresses the County's strategic priorities – robust economy, safe and secure community, mobility, wellbeing, and quality education and workforce development.

The FY2022 Budget is based on a \$1.115 real estate tax rate, generating general revenues of \$1,145,901,059. Additional agency revenues of \$195,248,651 and County resources of \$13,072,836 bring the FY2022 Budget funding total to \$1,354,222,545. The County's FY2022-2027 CIP is funded through multiple sources, including the Northern Virginia Transportation Authority, state and federal, debt, general fund cash to capital, solid waste fees, proffers, capital reserve, fire levy, and several local tax and fee sources.

FY2022 Average Residential Tax Bill - \$4,634

(By Dollar Amount with Functional Area)



Note: Does not include fire levy and mosquito and forest pest management levy.

Budget Highlights

Five-Year Plan

County policy states that no additions shall be included in the annual budget unless they can be afforded throughout the life of the Five-Year Plan and the Five-Year Plan must be balanced in all years. The FY2022-2026 Five-Year plan accomplishes this and maintains the planned compensation adjustments of 3% pay for performance increases and capital project investments in each year of the plan.

FY2022-FY2026 Five-Year Plan					
	FY2022	FY2023	FY2024	FY2025	FY2026
Revenue and Resources					
General Revenue	\$1,145,901,059	\$1,225,608,059	\$1,281,455,059	\$1,333,143,746	\$1,382,152,000
Less Schools Share of General Revenue	(\$655,799,176)	(\$701,415,492)	(\$733,376,730)	(\$762,958,166)	(\$791,005,590)
County Share of General Revenue	\$490,101,883	\$524,192,567	\$548,078,329	\$570,185,580	\$591,146,410
County General Revenue	\$490,101,883	\$524,192,567	\$548,078,329	\$570,185,580	\$591,146,410
Agency Revenue	\$195,248,651	\$195,518,907	\$199,006,182	\$204,511,894	\$213,535,647
County Resources	\$13,072,836	\$3,501,165	\$3,319,137	\$2,999,138	\$1,749,791
Total County Revenue and Resources Available	\$698,423,370	\$723,212,639	\$750,403,648	\$777,696,612	\$806,431,848
<u>Expenditures</u>					
County Operating Expenditures	\$685,325,944	\$708,308,715	\$719,609,208	\$735,634,339	\$748,421,521
County CIP Expenditures	\$13,097,426	\$14,327,569	\$30,786,046	\$40,736,219	\$56,679,645
Total County Expenditure (Operating and CIP)	\$698,423,369	\$722,636,283	\$750,395,254	\$776,370,558	\$805,101,166
Available Capacity	\$0	\$576,355	\$8,394	\$1,326,053	\$1,330,683
Total General Fund Expenditures (Including County Transfer to Schools)	\$1,354,222,545	\$1,424,051,776	\$1,483,771,984	\$1,539,328,724	\$1,596,106,755

Totals may not add due to rounding.

Capital Improvements/Debt Service

The CIP continues to implement the County's fiscal policies regarding cash to capital and debt management (1) invest a minimum of 10% of general revenues in the CIP, (2) annual debt service expenditures as a percentage of annual revenues will be capped at 10%, (3) total bonded debt will not exceed 3% of net assessed valuation of taxable real and personal property in the County. A newly proposed capital project in the Six-Year Plan is a Homeless Navigation Center in the eastern portion of the County to provide comprehensive services to individuals experiencing homelessness.

Community Partners

The FY2022 Budget includes a 3.0% increase in operating support to existing community partners, totaling \$89,768. The community partners section of the budget outlines the mission of each partner receiving County funds and anticipated performance. An annual review of each partner's financial statements is performed to ensure compliance with County policy and proper categorization in the budget as a donation, pass-through, membership, interjurisdictional agreement, or grant.

Budget Initiatives

FY2022 Budget Initiatives List				
Functional Area	Agency	Description		
Compensation	All Agencies	3% Pay for Performance		
Compensation	All Agencies	Health Insurance and Retire Health Increase		
	Development Services	Senior Code Enforcement Inspector (2.0 FTE)		
	Library	Internet Access Hot-Spots		
	Library	Eliminate Library Fines		
	Planning	Route 1 Renaming		
	Planning	Metropolitan Washington Council of Governments (COG) Membership Dues Increase		
	Planning	Digital Governance for Planning Commission Meetings		
Community Development	Public Works	Part A Permit Update (Landfill)		
	Public Works	Replace Solid Waste Equipment and Vehicles		
	Public Works	Landfill Traffic Control Building		
	Public Works	Phase II Sequence 5 Landfill Cap		
	Transit	Wheels-to-Wellness Transit Service		
	Transportation	Reduce Cost Recovery for NVTA 70% Projects		
	Transportation	Maintenance of Orphan Roads		
	Elections	2020 Census Redistricting/Provision for Additional Voting Precincts		
	Elections	Upgrade Elections Equipment to Windows 10		
	Executive Management	Equity & Inclusion Organization (2.0 FTE)		
	Facilities & Fleet Management	Environmental Sustainability Program (2.0 FTE)		
	Facilities & Fleet Management	Contractual Security at County Facilities		
0 10 1	Facilities & Fleet Management	Security Systems Maintenance (Security Systems Technician) (1.0 FTE)		
General Government	Facilities & Fleet Management	Animal Shelter Maintenance & Operations Specialist (1.0 FTE)		
	Facilities & Fleet Management	Leases		
	Finance	Principal Fiscal Analyst (Grants Reporting & Compliance) (1.0 FTE)		
	Finance	Tax Evader Program (3.0 FTE)		
	Human Resources	Virginia Department of Labor and Industry Training		
	Information Technology	Increase Cell Tower Revenue and Expenditure Budget		
	Area Agency on Aging	Increase for Birmingham Green		
	Community Services	Development Disability Services (5.0 FTE)		
	Community Services	Co-Responder Program Expansion (3.0 FTE)		
Human Services Pu	Community Services	Sudley Corridor Case Homeless Management Services (1.0 FTE)		
	Public Health	Medical Reserve Corp (MRC) Coordinator Shift		
	Public Health	Local Salary Supplement		
	Social Services	Child Advocacy Center (CAC) Operating Budget (6.0 FTE)		
	Social Services	Homeless Navigation Center Staffing (10.0 FTE)		
	Social Services	Business Services Analyst Shift (1.0 FTE)		
	Social Services	Serving Our Neighbors Community Partner and Sudley Corridor Case Homeless Management Services (1.0 FTE)		
	Social Services	Benefits, Employment & Child Care Staffing Plan (8.0 FTE)		

Budget Initiatives

	FY2022 Budget Initiatives List			
Functional Area	Agency	Description		
	Adult Detention Center	Eliminate Iron Building lease costs		
	Circuit Court Clerk	Deputy Court Clerk (1.0 FTE)		
	Circuit Court Judges	Administrative Specialist (1.0 FTE)		
	Commonwealth's Attorney	Commonwealth's Attorney Staffing Plan (9.0 FTE)		
	Criminal Justice Services	Laboratory Drug Testing & Technology		
	Fire & Rescue	Station 22 Engine Staffing (14.0 FTE)		
	Fire & Rescue	Fire Marshal's Office Suite Security		
	Fire & Rescue	Burn Building Maintenance and forklift replacement at Public Safety Training Center		
	Fire & Rescue	Emergency Operations (1.0 FTE)		
	Fire & Rescue	PWCFRS Volunteer Companies Employee Subsidy		
	Fire & Rescue	Gainesville Station - Asphalt Repair and Signage		
	Fire & Rescue	Antioch Station - Front Entrance Pavement Repair		
	Fire & Rescue	Evergreen Station - Bathrooms and Garage Repairs		
	Fire & Rescue	Dale City Station - Kitchen Renovation and Alarm Replacement		
	Fire & Rescue	Nokesville Station - Backup Firefighter Gear Purchase		
	Fire & Rescue	Occoquan-Woodbridge-Lorton Station - Security Cameras		
	Fire & Rescue	Stonewall Jackson Station - Kitchen Renovation and Concrete Pod Repair		
Public Safety	Fire & Rescue	River Oaks - Engine 523R Replacement		
	Fire & Rescue	Davis Ford - Engine 526B		
	Fire & Rescue	Antioch - Engine 524B Replacement		
	Fire & Rescue	Evergreen - Engine 515 Replacement		
	Fire & Rescue	OWL - Ambulance 514 Replacement		
	Fire & Rescue	OWL - Engine 512B Replacement		
	Fire & Rescue	OWL - Engine 514B Replacement		
	Fire & Rescue	Nokesville - Engine E505 Replacement		
	Fire & Rescue	Gainesville - Truck PSA/Q4 Replacement		
	Fire & Rescue	Systemwide Capital - F&R Medic 520 Replacement		
	Fire & Rescue	Systemwide Capital - F&R Medic 504 Replacement		
	Fire & Rescue	Systemwide Capital - F&R Medic 511 Replacement		
	Fire & Rescue	Buckhall - Tanker 516 Replacement		
	Fire & Rescue	Station 3 Rescue Budget Reduction		
	Fire & Rescue	Fire & Rescue System Insurance Broker Services		
	Fire & Rescue	National Fire Protection Association (NFPA) Medical Physicals		
	General District Court	Administrative Specialist (2.0 FTE)		
	Juvenile Court Services Unit	Local Salary Supplement		

Budget Initiatives

FY2022 Budget Initiatives List		
Functional Area	Agency	Description
	Police	FY22 Staffing Plan for School Resource Officers and Co-Responder Unit Expansion (8.0 FTE)
Public Safety	Police	Body Warn Camera Operating Costs
	Public Safety Communications	Background Investigations
	Sheriff	Officer Safety Program (Body Worn Cameras and Tasers)
	Sheriff	Sheriff Staffing Plan (2.0 FTE)
Non-Departmental	Multiple Agencies	Community Partner 3% Increase
	Non-Departmental	Northern Virginia Community College & Hylton Performing Arts Contributions
	Non-Departmental	CIP Technology Projects - Human Capital Management and Technology Infrastructure Modernization Operating Costs
	Non-Departmental	Workers' Compensation Premiums Increase
	Proffers	CIP Proffers - Transfer to Capital Projects for Stormwater
	Schools	Increase Transfer to Schools