

# 2013-2016 Strategic Plan Year Two Update

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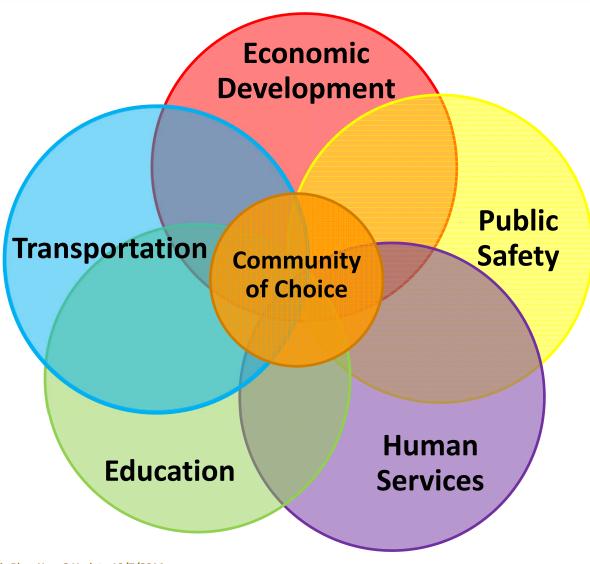
#### **Strategic Vision Statement**



Prince William County is a community of choice with a strong, diverse economic base, where individuals and families choose to live and work and businesses choose to locate.

# **Strategic Goal Areas**

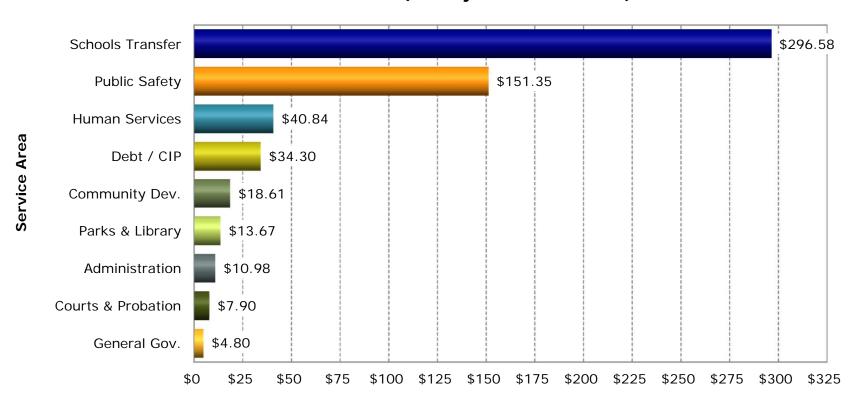




# BOCS Has Consistently Funded Strategic Plan Priorities



FY 00 to FY 15
Dollar Change by Service Area
(Not Adjusted For Inflation)



**Dollars In Millions** 

# County Resident Perceptions Reflect Widespread Satisfaction



- 91% say PWC quality of life meets/exceeds their expectations
- 86% believe they receive good value for their tax dollars
- 91% believe County provides efficient and effective service
- 90% say that County employees are courteous and helpful

#### **Economic Development**



- The County will provide a robust, diverse economy with more quality jobs and an expanded commercial tax base.
- Significant Accomplishments
  - Nearly \$1.5 billion in capital investment announced over last two years
  - ◆100% of strategic plan outcomes show positive trend

# Economic Development - Continued



	Current	2016 Target
Economic Development		
Prince William County at-place employment	117,546	118,000
New targeted jobs associated with new County businesses	349	1,200
New targeted jobs associated with existing County businesses	523	800
Value of capital investment associated with announced deals (millions)	\$1,497	\$800
Value of capital investment in targeted redevelopment areas (millions)	\$3	\$8



#### Education



- The County will provide an educational environment rich in opportunities to increase educational attainment for workforce readiness, post-secondary education and lifelong learning.
- Significant Accomplishments
  - Targeted class size reductions achieved in two years
  - High school graduation goal achieved in two years

### Education - Continued



	Current	2016 Target
Education	Current	laiget
High school graduation rate	90%	90%
Percentage of students scoring at an advanced SOL level in each subject area		
Reading	17%	50%
Math	15%	50%
Science	16%	50%
History	28%	50%
Percentage of graduates passing one or more advanced exam (AP, IB, Cambridge)	31%	40%
Percentage of graduates with a Governors, Career & Technical Education, Advanced Mathematics & Technology, or Civic Seal	56%	65%
Number of dual enrollment (PWCS/NVCC) students	344	>301
Ratio of National Board Certified Teachers to students	1:542	1:500

### Education - Continued



	Current	2016 Target
Education – Continued		
Percentage of accredited schools (with changes in accreditation standards)	97%	100%
Average classroom size		
Elementary	22.8	<23.2
Middle	28.8	<30.7
High	29.2	<29.7
GMU's rank in the NSF Annual Research and Development Survey	154	<153
County residents/employees taking workforce development classes at Manassas and Woodbridge campuses	NYA	4,340



#### **Human Services**



- The County will provide human services to individuals and families most at-risk, through innovative and effective leveraging of state and federal funds and community partnerships.
- Significant Accomplishments
  - ◆92% of targeted outcomes show positive trend
  - Percentage of repeat abuse cases sharply reduced
  - Volunteer hours increased 145% in two years

#### Human Services - Continued



		2016
	Current	Target
Human Services		
Number of people hospitalized in state-funded psychiatric beds per 100,000	165	175
Percentage of foster children finding permanent placements	41%	38%
Percentage of TANF (Temporary Assistance for Needy Families) participants		
engaged in work activities	52%	51%
Percentage of repeat child abuse and neglect cases	0.7%	1.0%
Percentage of repeat adult abuse and neglect cases	0.7%	5.0%
Point-in-time homeless count	445	327
Percentage of Area Agency on Aging clients reporting that services allowed them to remain in their homes (based on an expanded client base)	100.0%	98.0%
Percentage of special education secondary students no longer in school who are employed within one year of leaving school	31.0%	>45.5%
Percentage of mentally ill and/or substance abusing youth placed in residential placements, returning to the community within 9 months	63.6%	66.0%
Day support and training placements for individuals with autism	165	175
Number of clients served by community partners and contractual agreements	76,017	55,328
Number of volunteer hours provided to support the activities of human services agencies	36,654	28,279

#### **Public Safety**



- The County will maintain safe neighborhoods and business areas and provide prompt response to emergencies.
- Significant Accomplishments
  - Crime rate lowest ever achieved
  - Residents continue to feel safe in neighborhoods and commercial areas
  - Advanced Life Support (ALS) response time lowest ever achieved

# Public Safety - Continued



	Current	2016 Target
Public Safety		
		Within the
Prince William County Part 1 crimes per 1,000 population	15.9	lowest third
Top of lowest third of COG region Part 1 crimes per 1,000	17.2	
Prince William County Part 1 violent crime closure rate	54%	Higher than the national average
National Part 1 violent crime closure rate	NYA	
Duin so Milliano County Dout 1 programs also una nota	22.40/	Higher than the national
Prince William County Part 1 property crime closure rate	23.4%	average
National Part 1 property crime closure rate	NYA	
Juvenile reconviction rate	23.8%	23.2%
Adult reconviction rate	14%	28.2%
Percentage of positive responses to the statement: "I feel safe in my neighborhood"	93%	93%
Percentage of positive responses to the statement: "I feel safe when I visit commercial areas"	93%	93%

# Public Safety - Continued



	Current	2016 Target
Public Safety – Continued		
Percentage of positive responses to the statement: "Firefighting services are prompt and reliable	98%	98%
Percentage of positive responses to the statement: "Emergency Medical Services' staff are skilled and reliable"	98%	97%
Average Police emergency response time (minutes)	6.5	7.0
Percentage of fire and emergency responses that meet the County's adopted levels of service:		
Emergency incident response (all emergencies) in 4 minutes or less	47%	49%
Fire suppression unit on-scene (fire only) in 4 minutes or less	37%	40%
Basic Life Support (BLS) responses in 4 minutes or less	45%	49%
Advances Life Support (ALS) responses to all ALS emergencies in 8 minutes or less	85%	86%
Number of civilian fire-related injuries per 100,000 population	13.0	9.0
Number of civilian residential fire-related deaths	5	1

#### Transportation



- The County will provide a multi-modal transportation network that supports County and regional connectivity.
- Significant Accomplishments
  - Agreement signed with NVTA to fund Route 28 project (realigned Vint Hill Road to Fitzwater Drive) and Route 1 with 70% regional funds
  - \$150 million in roadway improvements will occur in next two years

# Transportation - Continued



	Current	2016 Target
Transportation		
Number of multi-modal rider trips (mass transit – OmniRide and VRE, slugging, carpooling, etc.) (millions)	9.479	9.160
Percentage of positive responses to the statement: "I can easily get around Prince William County by car"	80%	84%
Percentage of 2006 Road Bond projects either completed or under construction	77%	92%
Miles of pedestrian trails and sidewalks constructed and added to the County's Comprehensive Plan roads	7.64	15.00
Percentage of County residents telecommuting	22%	23%

#### **Next Steps**



- No amendments to the Strategic Plan are recommended
- Upcoming FY16 budget discussions are an opportunity to reallocate resources to affect the County's progress toward its FY16 targets

